

APPENDIX A - GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2023/24						2024/25			2025/2026			2026/2027	2027/2028	2028/2029
		Actuals 23/24 Pd1 - Pd9	Commitments	Q2 Working Budget	Final Capital Strategy	Q3 Working Budget	Variance Capital Strategy v Q3	Final Capital Strategy	Q3 Working Budget	Variance Capital Strategy v Q3	Final Capital Strategy	Q3 Working Budget	Variance Capital Strategy v Q3	Final Capital Strategy	Final Capital Strategy	Final Capital Strategy
		£	£	£	£	£	£	£	£	£	£	£	£	£	£	£
	Stevenage Direct Services															
	Parks & Open Spaces															
KC218	Hertford Road Play Area (S106 Funded)			25,000	0	0		25,000	25,000		0	0	0	0	0	0
KE911	Play Area Improvement Programme			555,330	0	0		555,330	480,330	(75,000)	0	75,000	75,000	0	0	0
KE097	Litter bins			0	0	0		0	0		0	0	0	0	0	0
KE329	Play Areas Fixed Play			9,470	9,470	9,470		0	0		0	0	0	0	0	0
KE494	Green Space Access Infrastructure	100,198	47,042	202,140	202,140	202,140		50,000	50,000		50,000	50,000	0	0	0	0
KE916	Peartree skate park			40,000	0	0		40,000	40,000		0	0	0	0	0	0
	Other															
KG002	Garages	1,618,745	48,621	3,492,570	3,492,570	2,073,141	(1,419,429)	0	1,419,429	1,419,429	0	0	0	0	0	0
KS263	Waste and Recycling System	5,614	(3,800)	24,160	24,160	24,160		0	0		0	0	0	0	0	0
KE520	Welfare improvements at out based hubs			10,000	10,000		(10,000)	0	10,000	10,000	0	0	0	0	0	0
KE542	Flat block waste management infrastructure	10,310	(10,771)	29,040	29,040	10,310	(18,730)	0	18,730	18,730	0	0	0	0	0	0
KE543	Shrub bed programme			132,480	70,000	70,000		44,000	44,000		44,000	44,000	0	0	0	0
KE544	Review of Biodiversity Action Plan	4,905		12,000	7,000	7,000		0	0		0	0	0	0	0	0
KE545	Cemeteries System			12,120	12,120	12,120		0	0		0	0	0	0	0	0
KE946	BNG Chells Park/Canterbury Way PF (19/00485/FPM)	1,497		46,090	46,090	46,090		0	0		0	0	0	0	0	0
	Vehicles, Plant, Equipment															
KE497	Trade Waste Containers			20,000	20,000		(20,000)		20,000	20,000	0	0	0	0	0	0
Various	Vehicle/Plant replacement Programme - see Appendix 'A1 Vehicles'	185,596	9,541	1,108,910	698,750	534,750	(164,000)	1,030,610	1,194,610		0	0	0	0	0	0
KE920	Memorial Tree for Weston Road Cemetery	17,452	179	23,200	23,200	23,200		0	0		0	0	0	0	0	0
KE921	Improvement works to Hampson Park depot	1,413	30,082	40,000	40,000	40,000		0	0		0	0	0	0	0	0
KE922	Additional Headstone Plinths - Weston Road Cemetery	12,989		10,300	12,990	12,990		0	0		0	0	0	0	0	0
KE923	Pothole repairs Weston Road Cemetery	5,355		3,800	5,950	5,950		0	0		0	0	0	0	0	0
KE924	Improvements to Welfare facilities Weston Road Cemetery	12,976	11,528	10,000	10,000	10,000		0	0		0	0	0	0	0	0
KE925	Repair closed church wall St Nicholas church			30,000	0	0		30,000	30,000		0	0	0	0	0	0
KE926	roof residual waste bay Cavendish Transfer Station	299		150,000	0	0		150,000	150,000		0	0	0	0	0	0
KE927	Thermal Image Cameras	647		80,000	0	0		80,000	80,000		0	0	0	0	0	0
KE928	Ph2 fire protection works Cavendish	6,812		350,000	0	0		350,000	350,000		0	0	0	0	0	0
KE929	Digital system fleet and workshop operation			20,000	20,000	20,000		0	0		0	0	0	0	0	0
KE930	Digital system streets and grounds services			56,000	0	0		56,000	56,000		0	0	0	0	0	0
KE931	Digital system play area inspections/managment			16,500	0	0		16,500	16,500		0	0	0	0	0	0
KE932	Digital book of remembrance		1,700	2,000	2,000	2,000		0	0		0	0	0	0	0	0
KE933	Asset Management system			10,000	10,000		(10,000)	0	10,000	10,000	0	0	0	0	0	0
KE491	Weighbridge Improvement works	17,949		17,950	17,950	17,950		0	0		0	0	0	0	0	0
New Growth	Food collection vehicles (x5)							850,000	850,000		0	0	0	0	0	0
New Growth	Replace four refuse vehicles - VU66 NPY, VU66 NPZ, VU66							305,000	305,000		0	0	0	0	0	0
New Growth	Replace Sweeper - LK20 EJO							65,000	65,000		0	0	0	0	0	0
New Growth	Shovel Loader to replace - FN69 XSU							200,000	200,000		0	0	0	0	0	0
New Growth	Stand on Mowers to replace AN100520 & AN100559							15,000	15,000		0	0	0	0	0	0
	Total Stevenage Direct Services	2,002,757	134,123	6,539,060	4,763,431	3,121,271	(1,642,159)	3,862,440	5,429,599	1,567,159	94,000	169,000	75,000	0	0	0

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		£	£	£	£	£	£	£	£	£	£	£	£	£	£	£
	Housing Development Scheme (Joint GF/HRA)															
KG032	Building Conversion New Homes															
KG034	Kenilworth - Retail															
KG035	Kenilworth - Community Centre			648,680	0	0		648,680	648,680		574,900	574,900		0	0	0
KG036	Kenilworth - private sale (Malvern Close & Blocks A3&A6)			1,037,040	1,037,040	1,037,040		2,124,320	2,124,320		5,179,000	5,179,000		424,498	0	0
KG037	North Road			293,500	0	0		0	0		0	0		0	0	0
Various	Housing Development Schemes (Joint GF/HRA)			1,979,220	1,037,040	1,037,040	0	2,773,000	2,773,000	0	5,753,900	5,753,900	0	424,498	0	0
KG038	Marshgate Wholly Owned Housing Development Company (WOC)			611,000	611,000	611,000		2,450,250	2,450,250		0	0		0	0	0
	Total Housing Development (including grants to Register)	0	0	2,590,220	1,648,040	1,648,040	0	5,223,250	5,223,250	0	5,753,900	5,753,900	0	424,498	0	0
	Finance & Estates															
				1,761,103	(12,288,962)	(8,859,527)		(7,974,663)	(4,062,332)		(8,478,957)	(4,239,479)		(6,768,113)	(9,238,880)	(10,384,971)
	Finance															
KS279	Upgrade Integra	74,171		66,000	66,000	66,000		0	0		0	0		0	0	0
	Estates															
KS278	New Management Software	12,937	(8,925)	66,080	66,080	66,080		0	0		0	0		0	0	0
KR916	Commercial Properties Refurbishment (MRC Programme)	19		29,470	29,470	29,470		330,220	330,220		0	0		0	0	0
KR150	Works to improve vacant premises prior to re-letting	24,300	17,851	41,140	41,140	41,140		15,000	15,000		0	0		0	0	0
KR155	EPC Surveys	930	5,817	2,000	2,000	2,000		87,620	87,620		0	0		0	0	0
KR156	EPC remedials	9,530	(2,225)	20,000	20,000	20,000		199,240	199,240		0	0		0	0	0
KR157	Building condition and Insurance valuation Survey	72,326	(52,410)	127,590	95,693	95,693		31,898	31,898		0	0		0	0	0
	Play Centres															
KC904	Play Centres General															
	Community Centres															
KE529	Community Centres Urgent and H&S Works	22,522	(550)	29,700	29,700	29,700		0	0		0	0		0	0	0
KR159	St Nicholas POD removal			0	0	0		0	0		0	0		0	0	0
KE553	Bedwell CC - Replace extract fans and electric heaters	43		40	40	40		0	0		0	0		0	0	0
KR163	Chells manor - lightning upgrade			10,000	10,000	10,000		0	0		0	0		0	0	0
KR164	Timebridge Community Centre flooring			20,000	20,000	20,000		0	0		0	0		0	0	0
	Neighbourhood Centres															
KE554	Bedwell Neighbourhood centre canopy repairs	229	6,262	12,040	12,040	12,040		0	0		0	0		0	0	0
KE555	8-10 The glebe roof replacement	26,642	(64,890)	29,350	29,350	29,350		0	0		0	0		0	0	0

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		£	£	£	£	£	£	£	£	£	£	£	£	£	£	£
	Corporate Projects, Customer Services & Technology															
	IT General															
KS268	Infrastructure Investment	28,674	54,035	462,000	337,190	337,190		99,000	99,000		0	0		0	0	0
KS318	Core ICT Equipment for Additional Staff			90,010	0	0		0	0		0	0		0	0	0
New Growth	Telephony Hardware Refresh							22,500	22,500		0	0		0	0	0
New Growth	VDI hosting Hardware Refresh							11,250	11,250		0	0		0	0	0
New Growth	Hardware Replacment Program							78,660	78,660		0	0		0	0	0
New Growth	Hardware Replacment Program (HRA Element)							(37,466)	(37,466)		0	0		0	0	0
KS319	2012 Migration Servers			20,000	0	0		0	0		0	0		0	0	0
	Total IT General		54,035	572,010	337,190	337,190		173,944	173,944		0	0		0	0	0
	Connected to Our Customer (CTOC)															
KS271	Corporate Website - Redesign							0	0		0	0		0	0	0
KS274	New CRM Technology	47		30,320	30,320	30,320		0	0		0	0		0	0	0
	Total CTOC	47	0	30,320	30,320	30,320	0	0	0	0	0	0	0	0	0	0
	Total Corporate Projects, Customer Services & Technology	28,722	54,035	602,330	367,510	367,510	0	173,944	173,944	0	0	0	0	0	0	0
	Regeneration															
KE505	Demolition of Towers Garages and other sites (GD1)			92,580	92,580	92,580		0	0		0	0		0	0	0
KE439	Town Square Improvements (GD1)			0	0	0		0	0		0	0		0	0	0
KE451	SQ1 Regeneration			0	0	0		0	0		0	0		0	0	0
KE466	Bus Interchange (GD3)	(11,536)	(44,633)	0	0	0		0	0		0	0		0	0	0
KE533	Multi Storey Car Park (GD3) 'Sustainable Transport'	2,963	(483)	0	0	0		0	0		0	0		0	0	0
KE506	Public Sector Hub	446,457	28,983	1,836,260	1,836,260	836,260	(1,000,000)	0	1,000,000	1,000,000	0	0		0	0	0
KE541	Railway Station Multi-Storey Car Park	(396,395)	(2,962,650)	0	0	0		0	0		0	0		0	0	0
	Repay LEP Loan			0	0	0		1,000,000	1,000,000		0	0		0	0	0
	SG1 Joint Venture			3,144,230	3,144,230	750,000	(2,394,230)	5,510,270	7,904,500	2,394,230	545,500	545,500		0	0	0
	Towns Fund:															
KE538	Towns Fund	85,042		0	0	0		0	0		0	0		(88,390)	0	0
KE560	Stevenage Enterprise Centre			0	0	0		4,000,000	4,000,000		0	0		0	0	0
KE561	Gunnels Wood Road Infrastructure			985,430	985,430	1,000,000	14,570	0	0		0	0		0	0	0
KE562	Station Gateway	10,286		0	0	0		456,930	500,000	43,070	0	0		0	0	0
KE563	Marshgate Biotech	1,128,157	(34,551)	1,399,000	1,399,000	0	(1,399,000)	0	0		0	0		1,399,000	0	0
KE564	Stevenage Innovation & Technology Centre (SITEC)			0	0	0		3,969,250	4,000,000	30,750	1,000,000	1,000,000		0	0	0
KE565	New Towns Heritage Centre	49,834		979,820	979,820	0	(979,820)	1,000,000	1,000,000		0	500,000	500,000	479,820	0	0
KE566	Stevenage Sports & Leisure Club	112,481	23,947	2,426,930	2,426,930	150,000		2,000,000	2,000,000		5,500,000	7,450,000		326,930	0	0
							(2,276,930)						1,950,000			
KE567	Cycling & Pedestrian Connectivity	45,552	(177,205)	1,113,320	1,113,320	700,000	(413,320)	1,200,000	1,200,000		900,000	1,200,000	300,000	113,320	0	0
KE568	Diversification of Retail & Garden Square	26,081	(6,240)	553,990	553,990	50,000	(503,990)	2,450,000	2,450,000		0	0		503,990	0	0
Various	Towns Fund	1,457,434	(3,172,831)	7,458,490	7,458,490	1,900,000	(5,558,490)	15,076,180	15,150,000	73,820	7,400,000	10,150,000	2,750,000	2,734,670	0	0
	Total Regeneration	1,498,923	(3,172,831)	12,531,560	12,531,560	3,578,840	(8,952,720)	21,586,450	25,054,500	3,468,050	7,945,500	10,695,500	2,750,000	2,734,670	0	0

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		£	£	£	£	£	£	£	£	£	£	£	£	£	£	£
	Community & Neighbourhoods															
KC202	Fairlands Valley Park - Aqua			5,820	4,000	4,000		0	0		0	0		0	0	0
KC235	Boat house as essential H&S works for dry rot	135		140	140	140		0	0		0	0		0	0	0
KE224	CCTV - Replacement Cameras (Community mobile cameras)			0	0	0		0	0		0	0		0	0	0
KE507	Cycleways Installations (subject to £100k Arts Council			10,000	0	0		0	0		0	0		0	0	0
KC232	SALC and the Swim Centre Urgent and H&S Works	47,693	(9,330)	132,530	132,530	132,530		0	0		0	0		0	0	0
KC231	SALC, Swim Centre, and Fairlands Valley Sailing Centre 2019/20 Backlog H&S Works	1,644		19,860	19,860	19,860								0	0	0
KC233	Stevenage Arts & Leisure Water leak - Reroofing	59		18,920	59	59		0	0		0	0		0	0	0
	C&N cont.				0	0		0	0		0	0		0	0	0
KC242	SLL Leisure management - end of contract capital	21,204	40,715	150,000	150,000	150,000								0	0	0
KC237	Fire stopping works at SALC	20,981	(7,413)	99,900	80,000	80,000		19,900	19,900		0	0		0	0	0
KC238	Lift replacement at SALC	3,401	(1,850)	30,000	45,000	45,000								0	0	0
KC239	Replacement bridge at Golf Centre & other bridge works	74,214	(21,814)	80,000	71,382	71,382		0	0		0	0		0	0	0
KC240	Replacement Camera programme	31,357		33,920	33,920	33,920		40,000	40,000		10,000	10,000		0	0	0
KC241	ASB team mobile camera			0	0	0		0	0		0	0		0	0	0
KC052	Shephalbury Park	14,532		14,530	14,530	14,530		5,600	5,600		0	0		0	0	0
KC236	Ridlins Athletics	80,452	645	85,000	78,000	78,000		0	0		0	0		0	0	0
KE917	Ridlins Athletics Facility			10,000	10,000	10,000		0	0		0	0		0	0	0
KC243	New Leisure Contract	1,188,596		1,188,600	1,188,600	1,188,600		0	0		0	0		0	0	0
KC245	Equipment replacement at Fairlands Valley Sailing Centre	3,113		35,000	35,000	35,000		0	0		0	0		0	0	0
KC246	Aqua Park - Rubber crumb surface replacement	429		35,000	0	0		35,000	35,000		0	0		0	0	0
KC247	Lighting of clock tower - permanent install			65,000	65,000	65,000		0	0		0	0		0	0	0
KC248	Stock condition survey Leisure sites	37		150,000	0	0		150,000	150,000		0	0		0	0	0
KC249	CCTV Mobile camera replacement for Community Safety			7,000										0	0	0
New Growth	Fire stopping at SALC							220,000	220,000					0	0	0
New Growth	Lift procurement at SALC							160,000	160,000					0	0	0
New Growth	Sailing Centre							10,000	10,000					0	0	0
New Growth	Ridlins Stadium							10,000	10,000					0	0	0
	Total Community & Neighbourhoods	1,487,848	954	2,171,220	1,928,021	1,928,021	0	650,500	650,500	0	10,000	10,000	0	0	0	0
	Planning & Regulatory															
KE119	Off Street Car Parks (Multi Storey Car Parks)	7,063	137,917	199,950	199,950	199,950		175,000	175,000		0	0		0	0	0
KE470	Electric Car Charging Points	103,968	33,749	134,600	134,600	134,600		0	0		0	0		0	0	0
KE530	Car Park Equipment - Digitalisation		2,600	20,000	20,000	20,000		0	0		0	0		0	0	0
KE516	Town Centre Ramps Improvements			0	0	0		0	0		0	0		0	0	0
KE201	Hard standings	3,665	26,335	45,380	45,380	45,380		25,000	25,000		0	0		0	0	0
KE100	Residential Parking			300	300	300		0	0		0	0		0	0	0
KE217	Parking Restrictions	24,234	1,878	16,270	16,270	16,270		15,000	15,000		0	0		0	0	0
KE444	Coreys Mill Lane - Additional Parking Capacity	166	20,600	20,550	20,550	20,550		0	0		0	0		0	0	0
KE486	CCTV St George's MSCP			25,360	25,360	25,360		0	0		0	0		0	0	0
KE531	Workplace Travel Plan	5,813	32,728	40,400	40,400	40,400		15,000	15,000		0	0		0	0	0
KE569	Cashless on street parking transition	36,309	453	60,000	60,000	60,000		60,000	60,000		0	0		0	0	0
KC916	Street Scene UKSPF			41,210	41,210	41,210		131,310	131,310		0	0		0	0	0
KC244	Community Climate Change Fund			97,500	97,500	97,500		97,500	97,500		0	0		0	0	0
New Growth	St Georges MSCP - conversion of store room and boiler room to office space							50,000	50,000					0	0	0
	Total Planning & Regulatory	181,218	256,260	701,520	701,520	701,520	0	568,810	568,810	0	0	0	0	0	0	0
KR911	Deferred Works Reserve		0	1,279,440	262,178	262,178		230,332	230,332		0	0		0	0	0